			2004*****	:			
	MSPB 2004 Federal Human Capital Survey Results		Percent Positive	Neither Agree nor Disagree	Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1.	I am given a real opportunity to improve my skills in my organization.	Ν				132.0	
		%	82	10	8	100.0	
2.	I have enough information to do my job well.	N %	89	7	4	132.0	
3.	I feel encouraged to come up with new and better ways of doing things.	70 N	07	/	4	132.0	
01		%	70	11	18	152.0	
*4.	My work gives me a feeling of personal accomplishment.	Ν				132.0	
•4.		%	82	12	6		
*5.	I like the kind of work I do.	Ν				132.0	
		%	86	11	3	100.0	
6.	I know what is expected of me on the job.	N				132.0	
7	When needed I am willing to put in the extra effort to get a job	% N				132.0	
/.	done.	%				132.0	
		N				132.0	
8.	I am constantly looking for ways to do my job better.	%					
9.	I have sufficient resources (for example, people, materials, budget)	Ν	100	13	17	131	1
	to get my job done.	%	76.8	10.1	13.1	100.0	
*10.	My workload is reasonable.	Ν				132.0	
		%	67	15	18		0
*11.	My talents are used well in the workplace.	N	98		13	131	3
		% N	74.7	15.2	10.1	100.0 132.0	
*12.	I know how my work relates to the agency's goals and priorities.	1N %	97	2	1	132.0	0
		N	71	2	1	132.0	0
*13.	The work I do is important.	%					
w14			90	8	2	120	0
*14.	Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform	<u>N</u>	114	12	4	129	3
	their jobs well.		87.8	9.2	3.1	100.0	
*15	My performance appraisal is a fair reflection of my performance.	Ν	103	9	13	125	7
15.		%	82.1	7.4	10.5	100.0	
16.	I am held accountable for achieving results.	Ν	115		5		1
	-	%	87.9	8.1	4.0	100.0	0
17.	I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	<u>N</u>	71 58.1	26 21.5	25 20.4	123 100.0	9
4.4.7		⁷⁰ N	84	15	30		3
*18.	My training needs are assessed.	%	65.3	11.2	23.5	100.0	
*19.	In my most recent performance appraisal, I understood what I had	Ν				132.0	
	to do to be rated at different performance levels (for example,	%				100.0	
*20.	The people I work with cooperate to get the job done.	N 04	92	6	1	132.0	
	My work unit is able to recruit people with the right skills.	% N	92		11	129	3
*21.		%	80.6		8.2	100.0	5
*22.	Promotions in my work unit are based on merit.	N	78		22	125	7
		%	62.1	20.0	17.9	100.0	
*23.	In my work unit, steps are taken to deal with a poor performer who	N	65 52.8		21	120	12
*71	cannot or will not improve. In my work unit, differences in performance are recognized in a	% N	53.8 66		17.6 28	100.0 120	12
- 24.	meaningful way.		54.9	20	28	120	12
25.	Awards in my work unit depend on how well employees perform	N	83		22	125	7
	their jobs.	%	66.3	15.8	17.9	100.0	

		N				132.0	
26.	Employees in my work unit share job knowledge with each other.	1N %	89	7	4	132.0	0
		N	74	40	16	129	3
27.	The skill level in my work unit has improved in the past year.	%	57.1	30.6	12.2	100.0	
28.	How would you rate the overall quality of work done by your work	N				132.0	
	unit?	%	95	3	2		
*29.	The workforce has the job-relevant knowledge and skills necessary	Ν	121	7	4	132	1
	to accomplish organizational goals.	%	92.0	5.0	3.0	100.0	
*30.	Employees have a feeling of personal empowerment with respect	Ν	82	28	20	129	4
	to work processes.	%	63.3	21.4	15.3	100.0	
31.	Employees are recognized for providing high quality products and	Ν	82	17	26	125	7
	services.	%	65.3	13.7	21.1	100.0	
*32.	Creativity and innovation are rewarded.	Ν	63	29	32	124	7
52.	creativity and innovation are rewarded.	%	51.1	23.4	25.5	100.0	
*33	Pay raises depend on how well employees perform their jobs.	Ν				132.0	
		%					
34.	Policies and programs promote diversity in the workplace (for	Ν	106	13	8	127	4
	example, recruiting minorities and women, training in awareness	%	83.3	10.4	6.3	100.0	
		Ν				132.0	
*35.	Employees are protected from health and safety hazards on the job.	%	0.7	10			
100			85	12	3	100.0	0
*36.	My organization has prepared employees for potential security	N	00	10	~	132.0	0
	threats.	%	82	13	5	100	0
37.	Arbitrary action, personal favoritism and coercion for partisan	N	83	16	24	123	11
- 20	political purposes are not tolerated.	%	67.7	12.9	19.4	100.0	0
38.	Prohibited Personnel Practices (for example, illegally	N	98 70 c	13	12	123	9
	discriminating for or against any employee/applicant, obstructing a	%	79.6	10.8	9.7	100.0	
39.	My agency is successful at accomplishing its mission.	N				132.0	
		%				100.0	
40.	I recommend my organization as a good place to work.	N		12	10	132.0	
41		%	77	13	10	122.0	
41.	I believe the results of this survey will be used to make my agency	<u>N</u> %				132.0	
*40	a better place to work. My supervisor supports my need to balance work and other life		112	12	7	131	1
*42.		N %	85.9	9.1	5.1	100.0	1
42	issues. My supervisor/team leader provides me with opportunities to	% N	<u>83.9</u> 90	9.1	22	132	1
45.	demonstrate my leadership skills.	1N %	68.0	15.0	17.0	100.0	1
*44	Discussions with my supervisor/team leader about my performance	⁷⁰ N	81	24	26	131	1
44.	are worthwhile.	%	61.6	18.2	20.2	100.0	1
45	My supervisor/team leader is committed to a workforce	70 N	94	25	8	100.0	5
ч.Э.	representative of all segments of society.	%	74.0	19.8	6.3	100.0	5
46	My supervisor/team leader provides me with constructive	N	74.0	17.0	0.5	132.0	
10.	suggestions to improve my job performance.	%				102.0	
	subbestions to improve my job performance.	70	76	12	13		0
*47.	Supervisors/team leaders in my work unit support employee	Ν	112	7	11	129	3
	development.	%	86.7	5.1	8.2	100.0	5
		N				132.0	
48.	My supervisor/team leader listens to what I have to say.	%					
		N				132.0	
49.	My supervisor/team leader treats me with respect.	%					
50.	In the last six months, my supervisor/team leader has talked with	N				132.0	
	me about my performance.	%					
* 1		Ν				132.0	
<i>°</i> ⊃1.	I have trust and confidence in my supervisor.	%					
*52.	Overall, how good a job do you feel is being done by your	N				132.0	
	immediate supervisor/team leader?	%	73	17	10		
			40	50	33	132	1
*53.	In my organization, leaders generate high levels of motivation and	Ν	49	50	55	152	1
*53.	In my organization, leaders generate high levels of motivation and commitment in the workforce.	N %	49 37.0	38.0	25.0	100.0	1

	integrity.	%	51.1	31.5	17.4	100.0	
*55.	Managers/supervisors/team leaders work well with employees of	Ν	102	13	12	127	4
	different backgrounds.	%	80.2	10.4	9.4	100.0	
*56.	Managers communicate the goals and priorities of the	Ν				132.0	
	organization.	%	75	13	12		0
*57.	Managers review and evaluate the organization's progress toward	Ν	99	22	7	128	4
	meeting its goals and objectives.	%	77.3	17.5	5.2	100.0	
58.	Managers promote communication among different work units (for	Ν	78	28	22	128	3
	example, about projects, goals, needed resources).	%	60.8	21.6	17.5	100.0	
59.	Managers support collaboration across work units to accomplish	Ν				132.0	
	work objectives.	%					
60.	Overall, how good a job do you feel is being done by the manager	Ν					
	directly above your immediate supervisor/team leader?	%					
11-5-1	I have a high level of respect for my organization's senior leaders.	Ν	55	37	37	129	3
*61.		%	42.9	28.6	28.6	100.0	
	. Senior leaders demonstrate support for Work/Life programs.	N					
62.		%					
*63.	How satisfied are you with your involvement in decisions that	N					
	affect your work?	%	63	21	16		
*64.	How satisfied are you with the information you receive from	N					
	management on what's going on in your organization?	%	54	22	24		
*65.	How satisfied are you with the recognition you receive for doing a	N					
	good job?	%	70	13	17		
*66	How satisfied are you with the policies and practices of your senior	N					
00.	leaders?	%	40	35	25		
*67	How satisfied are you with your opportunity to get a better job in	N					
07.	your organization?	%	30	41	29		
*68	How satisfied are you with the training you receive for your	N	50		27		
00.	present job?	%	76	20	4		
	A D	N	70	20			
*69.	Considering everything, how satisfied are you with your job?	%	81	9	10		
	Considering everything, how satisfied are you with your pay? -	⁷⁰	01	9	10		
*70.		1N %	67	13	20		
71.	Considering everything, how satisfied are you with your	% N	07	15	20		
/1.		N %	73	17	10		
	organization?	%	15	17	10		

*--OPM-weighted data, DKs had already been calculated out

**--MSPB data, unweighted, DKs calculated out from frequencies

***--OPM data, unweighted (original data was weighted), DKs calculated out from frequencies

****--MSPB data, unweighted, DK was not an option on survey

*****--OPM data, weighting unknown, DKs caluclated out from percentages (not provided frequencies)